THE OFFICE OF REGULATORY STAFF

DIRECT TESTIMONY

OF

DAWN M. HIPP

AUGUST 17, 2011



DOCKET NO. 2011-47-WS

Application of Carolina Water Service, Incorporated for Approval of an Increase in Its Rates for Water and Sewer Services Provided to All of Its Service Areas in South Carolina Carolina Water Service, Inc.
Page 1 of 15

1		TESTIMONY OF DAWN M. HIPP						
2	FOR							
3		THE OFFICE OF REGULATORY STAFF						
4		DOCKET NO. 2011-47-WS						
5	IN R	E: APPLICATION OF CAROLINA WATER SERVICE, INCORPORATED						
6	F	OR APPROVAL OF AN INCREASE IN ITS RATES FOR WATER AND						
7	SEW	TER SERVICES PROVIDED TO ALL OF ITS SERVICE AREAS IN SOUTH						
8		CAROLINA						
9								
10	Q.	PLEASE STATE YOUR NAME, BUSINESS ADDRESS AND						
11		OCCUPATION.						
12	A.	My name is Dawn M. Hipp. My business address is 1401 Main Street,						
13		Suite 900, Columbia, South Carolina 29201. I am employed by the state of South						
14	Carolina as the Director of the Telecommunications, Transportation, Water and							
15		Wastewater Department for the Office of Regulatory Staff ("ORS").						
16	Q.	PLEASE STATE YOUR EDUCATIONAL BACKGROUND AND						
17		EXPERIENCE.						
18	A.	I am a 1992 graduate of Minnesota State University - Moorhead where I						
19		earned a B.A. in Political Science. I have over eight years of experience in						
20		hazardous waste regulation. From 1996 to 1999, I worked for Laidlaw						
21		Environment Services as an accounts receivable supervisor and then as a facility						
22		accounting supervisor for Laidlaw's Government Services Division. In this role, I						
23		facilitated electronic commerce including Electronic Data Interchange ("EDI")						

A.

transfers of orders and Electronic Funds Transfer ("EFT") payments with customers. I also developed, implemented, and enhanced government billing and waste tracking systems. From 1999-2003, I worked for Safety-Kleen Corporation and Clean Harbors Environmental Services, Inc. as an operations manager in the Government Services Division. In this role, I managed the financial, operations and all regulatory aspects of field offices nationwide serving Department of Defense hazardous waste removal contracts.

In September 2004, I joined ORS as the Program Specialist for the Water and Wastewater Department. I have completed the Eastern National Association of Regulatory Utility Commissioners ("NARUC") Utility Rate School: Basics of Rate-setting and New Mexico State University's Center for Public Utilities Workshop: Regulating Small Water Utilities.

In November 2007, I became the Director of the Telecommunications, Transportation, Water and Wastewater Department. I currently supervise the ORS regulatory activities to monitor utility compliance with the Public Service Commission of South Carolina ("Commission" or "PSC") rules and regulations.

Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS PROCEEDING?

- The purpose of my testimony is to set forth the ORS findings related to the rate increase application submitted by Carolina Water Service, Inc. ("CWS"). Specifically, I will focus on the following areas:
 - 1) Compliance with Commission rules and regulations;
- 2) Customer complaints and customer service:

23

-	\sim			
Page	~~	Ωŧ	- 1	4
1 420	.,	w		

1		3) Proposed rate schedule;						
2		4) Customer billing; and						
3		5) Non-revenue water						
4	Q.	ARE THE FINDINGS OF YOUR REVIEW CONTAINED IN THIS						
5		TESTIMONY AND ACCOMPANYING EXHIBITS?						
6	A.	Yes. My testimony and attached exhibits detail ORS's findings and						
7		recommendations.						
8	Q.	PLEASE EXPLAIN HOW YOU COMPILED INFORMATION FOR YOUR						
9		TESTIMONY AND EXHIBITS.						
10	A.	I relied on information provided by CWS in its Application and its						
11		responses to the ORS's information requests, ORS site inspection findings, and						
12		ORS records related to customer complaints.						
13	Q.	PLEASE PROVIDE SOME BACKGROUND ON THE CWS SERVICE						
14		AREA.						
15	A.	CWS is the largest investor-owned, water and wastewater utility operating						
16		in South Carolina. The majority of its residential and commercial customers are						
17		located in Lexington and York counties (Exhibit DMH-1 page 1), both in heavily						
18		populated areas. Based on CWS billing records, approximately 82% of its water						
19		customers are provided water distribution services by CWS and, for these						
20		customers, the water is supplied to CWS by a third-party provider such as York						
21		County or the City of West Columbia. Of the approximately 13,000 wastewater						
22		Equivalent Residential Connections ("ERCs"), CWS provides wastewater						

collection and treatment to approximately 60% of its customers through its own

A.

A.

Page 4 of 15

facilities. The other 40% of the wastewater customers are provided wastewater
collection only services by CWS, and CWS contracts with a third-party provider
for wastewater treatment and disposal such as York County (Exhibit DMH-1 page
2).

Q. PLEASE EXPLAIN THE BUSINESS OFFICE COMPLIANCE REVIEW ORS CONDUCTED IN THIS DOCKET.

ORS conducts a Business Office Compliance Review in support of all rate case proceedings, and otherwise on a periodic basis. The purpose of this review is to ensure that CWS is in compliance with all administrative aspects of 26 S.C. Code Ann. Regs. 103 Articles 5 and 7.

Q. IS CWS IN COMPLIANCE WITH THE COMMISSION REGULATIONS?

No. The ORS Business Office Compliance Review can be found in Exhibit DMH-2. Of the 22 components reviewed by ORS, CWS was out of compliance with the following five (5) areas: deposits, timely and accurate billing, customer bill forms, customer billing adjustments and notices filed with the Commission. I will address each compliance deficiency in more detail.

Deposits: 26 S.C. Code Ann. Regs.103-531 & 103-731

CWS did not accrue deposit interest at the correct rate (3.5%) set by the Commission in Order No. 2003-593 in Docket No. 1993-013-A for an unspecified period prior to the test year. According to CWS, it discovered the error in 2009 during a reconciliation of customer accounts and re-set the interest rate to 3.5% on all customer deposits that had an interest balance from the date the deposit was paid to CWS through December 2009. The Commission requires interest from

Page 5 of 15

deposits be paid to the customer at least every 2 years. While CWS paid interest on customer deposits during the test year, it appears interest was paid only when the deposit was returned to the customer. It is unclear to ORS if interest is being paid every 2 years on customer deposits held longer than the required 2-year period. To allow interest on deposits to accrue at the incorrect rate for an unspecified period of time, inflates the amount of accrued interest and is in error. ORS witness Sharon Scott has made an adjustment to the accrued interest on customer deposits at test year end. ORS cannot determine the basis for CWS's reduction to test year accrued interest by (\$253,041) due to the lack of specific information regarding customer deposits. ORS recommends CWS thoroughly review its deposit records to ensure compliance with the Commission regulations and Order No. 2003-593.

Timely and Accurate Customer Bills: 26 S.C. Code Ann. Regs.103-532 & 103-732

During the test year, CWS did not issue timely or accurate bills to customers who received water distribution and/or wastewater collection services. The primary cause of these untimely and inaccurate bills is the design and implementation of the Customer Care and Billing ("CC&B") system put into service by CWS in June 2008. ORS has worked since 2008 to assist both the customers and CWS. In general, ORS detected the following types of billing errors during the test year:

- 1) No monthly bill or delayed monthly bill;
- 2) 60-90 day delay between the service period and bill date;

Page 6 of 15

3	Estimated meter readings used in 2 consecutive billing periods without
(stomer approval; and

4) Bills not in compliance with the approved rate schedule.

Bill Form: 26 S.C. Code Ann. Regs.103-532.1 & 103-732.2

During the test year, bills issued by CWS did not conform to Commission requirements. In general, ORS detected the following types of bill form deficiencies:

- 1) No meter readings;
- 2) No distinct marking to identify it as an estimate;
- 3) No meter number; and
- 4) No rate or statement that the applicable rate schedule would be furnished upon request.

Adjustments of Bills: 26 S.C. Code Ann. Regs.103-533 & 103-733

From ORS's review of CWS customer bills, ORS determined that CWS was not making adjustments to customer bills in accordance with Commission regulations. CWS had failed to bill a new customer for service and the customer received free service for a long duration. In one case, the customer received free service for more than a year. When the error was discovered, CWS issued a bill to the customer for a time period that exceeded the six (6) months allowed by the Commission regulations. While CWS stated that the "account was billed for unbilled service they [the customer] acknowledged using during this time period," the practice of making a billing adjustment which exceeds the maximum time period is not in compliance with Commission regulations.

A.

Q.

A.

August 17, 2011 Page 7 of 15

CWS did not file with the Commission and ORS any notice of violation of a Department of Health and Environmental Control ("DHEC") regulation which results in an issuance of a DHEC order. For example according to DHEC and CWS, a DHEC Consent Order was issued on July 14, 2011. This order and any previous DHEC notices of violation which led to the issuance of this Consent Order were not provided to the Commission or ORS.

Q. PLEASE PROVIDE A BRIEF EXPLANATION OF WHAT TYPES OF CUSTOMER COMPLAINTS HAVE BEEN RECEIVED BY ORS RELATED TO CWS?

ORS received 115 customer complaints during the test year. Over 90% of these complaints were related to CWS billing. By comparison, ORS received 102 customer complaints from October 2008 through September 2009 with over 90% related to CWS billing. From October 2010 to August 2011, ORS has received 57 customer complaints and 30% are related to CWS billing.

AS A RESULT OF THE NATURE AND NUMBER OF CWS CUSTOMER COMPLAINTS, DID ORS INITATE AN ENFORCEMENT ACTION AGAINST CWS DURING THE TEST YEAR?

Yes. ORS filed a rule to show cause petition with the Commission (Docket No. 2010-146-WS) in May 2010. This case is currently pending before the Commission. Since June 2008, ORS has attempted to assist individual customers and CWS in reaching resolution to each specific complaint. Through the complaint investigation process, it is evident to ORS that: 1) the customer

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

A.

Page 8 of 15

billing issues are widespread; 2) the implementation of CC&B by CWS was difficult and training was deficient; 3) the method CWS uses to calculate the prorata water supply and wastewater treatment charge creates a delay in issuing customer bills; and 4) CWS has been unwilling or unable to implement global corrective actions to address customer billing issues.

Q. WHY DID ORS MAKE AN ADJUSTMENT TO REMOVE A PORTION OF THE EXPENSES RELATED TO THE CC&B SYSTEM?

The simple answer is that the CC&B system is not providing timely and accurate bills to the water distribution and wastewater collection customers. ORS does not dispute that the CC&B system may provide other operational and administrative efficiencies which may benefit the customers. But it is apparent from customer complaints, protestant testimony, and the ORS review of customer bills and revenue records, that the CC&B system design and implementation was deficient. The majority of customers did not receive timely and accurate bills during the test year and billing errors continue to occur. ORS removed 74.65% of the initial cost for CC&B as detailed in ORS witness Sharon Scott's Adjustment 27. This percentage reflects the percent of water distribution and/or wastewater collection customers who have been affected by the billing deficiencies in CC&B stemming from poor design and implementation. This results in data integrity problems that have resulted in under-recovery of revenue, overstatement of uncollectible accounts, and the inability to determine the accurate water balance for the utility. These data integrity problems may contribute to a reduced cash flow for CWS.

A.

Page 9 of 15

Q. WHAT LIMITATIONS OF CC&B CONTRIBUTE TO THE DELAY AND INACCURACY OF CUSTOMER BILLS?

During the initial implementation of the system in 2008, CWS was not able to render customer bills to all customer classifications. When CWS was finally able to issue customer bills, there was at least a sixty (60) day delay between the billing date and the meter read date for customers. The customers who receive water supply and/or wastewater treatment service directly from CWS are currently receiving bills that are timely.

A billing delay continues to affect water distribution and/or wastewater collection customers. This delay is caused by the manual process CWS uses to calculate the pass-through water supply and wastewater treatment charge for customers whose water supply/wastewater treatment is purchased from a third-party provider (e.g City of West Columbia). CC&B is not able to automatically calculate or assess the pass-through charge for applicable customers. Pass-through charges are manually calculated by CWS based on receipt of the third-party provider service invoice. CWS allocates the cost of the third-party provider invoice over its distribution/collection customers on a "pro-rata" basis proportionately to arrive at the fluctuating monthly water supply/wastewater treatment charge. In general, this manual allocation of third-party cost has introduced a delay in customer billing for water distribution and/or wastewater collection customers. This manual process has caused errors in water supply charges which resulted in inaccurate bills.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

A.

Page 10 of 15

Q. DOES ORS HAVE A RECOMMENDATION TO CORRECT THE DELAYS AND IMPROVE ACCURACY OF CUSTOMER'S BILLS?

Yes. ORS recommends the Commission consider a revision to the pass through language in the CWS proposed rate schedule (CWS Application Exhibit A) used by CWS. This revision will provide water distribution and/or wastewater collection customers with accurate, transparent and timely service bills. ORS recommends the current rate schedule language included in the CWS Application Exhibit A page 2 ¶ 1 and page 6 ¶ 1 be revised to eliminate the words "...on a pro rata basis..". If the Commission were to adopt the ORS recommended change the water rate schedule language would read:

The Utility will also charge for the cost of water purchased from the government body or agency, or other entity. The charges imposed or charged by the government body or agency, or other entity providing the water supply will be charged to the Utility's affected customers without markup. Where the Utility is required by regulatory authority with jurisdiction over the Utility to interconnect to the water supply system of a government body or agency or other entity and tap/connection/impact fees are imposed by that entity, such tap/connection/impact fees will also be charged to the Utility's affected customers without markup.

19 20 21

22

23

24

25

26

27

28

29

30

If the Commission were to adopt the ORS recommended change, the sewer rate schedule language would read:

The Utility will also charge for treatment services provided by the government body or agency, or other entity. The charges imposed or charged by the government body or agency, or other entity providing treatment will be charged to the Utility's affected customers without markup. Where the Utility is required by the terms of a 201/208 Plan, or by other regulatory authority with jurisdiction over the Utility to interconnect to the sewage treatment system of a government body or agency or other entity and tap/connection/impact that fees are imposed by entity, such

Page 11 of 15

1	tap/connection/impact	fees	will	also	be	charged	to	the	Utility's	affected
2	customers without mar	kup.								

3

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

Q. HOW DOES THAT SLIGHT CHANGE IN RATE SCHEDULE LANGUAGE PROVIDE GREATER ACCURACY, TRANSPARENCY AND TIMELINESS TO THE CUSTOMER?

A. By eliminating the words "... on a pro rata basis..." CWS will no longer be required to perform monthly manual calculations and manual inputs for CC&B to generate a water distribution and/or wastewater collection customer invoice. The rate for service (i.e. per 1,000 gallons or per cubic foot) charged by the thirdparty water supply or wastewater treatment provider will become the same rate charged by CWS to its customers. For example, if the City of West Columbia charges CWS a water supply rate of \$3.00/1,000 gallons, a water distribution customer in the Courtside Commons subdivision of Lexington County would be billed by CWS at the same rate of \$3.00/1,000 gallons of water for the pass through component of the CWS monthly service invoice. The only time a manual input will be required is when the rate from the third-party provider changes. The customer and ORS would be able to easily review the water supply and/or wastewater treatment charge contained on the CWS bill to ensure the charge was accurate. The CWS bill could be issued in a timely manner after the customer's meter is read.

Q. IF THE COMMISSION WERE TO APPROVE THE ORS SUGGESTION TO CHANGE THE LANGUAGE IN THE CWS RATE SCHEDULE, HOW COULD CWS BE AFFECTED?

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

A.

A.

Page 12 of 15

Obviously, CWS could benefit in a positive manner by the increased accuracy and timeliness of billing its customers due to the elimination of the manual calculation and manual input. This may translate into better cash flow overall. CWS may notice a decrease in customer inquiries and complaints related to the water supply and/or wastewater treatment charge as the charge is transparent and easily related to the contract rate from the third-party provider. Under the current rate structure which is very confusing to the customer, a customer inquiry into the accuracy of the water supply and/or wastewater treatment charge is labor intensive for both ORS and CWS to investigate and verify due to the pro rata share calculation method used by CWS. In systems where CWS purchases water supply and/or wastewater treatment services from a third-party provider, CWS has the opportunity to recover from its customers all of the expenses for water used for authorized consumption, water lost and increased wastewater treatment due to inflow and infiltration ("I&I"). ORS's suggested change in the rate structure language for water and sewer would require CWS to treat non-revenue water and increased wastewater treatment expense due to I&I as a cost of service.

Q. DOES CWS HAVE A WATER AUDIT AND LOSS CONTROL PROGRAM?

Based on the information provided by CWS, it appears that a Water Audit and Loss Control program was not in place during the test year but will be implemented on a going forward basis. However, CWS provided no specific timeframe for implementation of their Water Audit and Loss Control program.

A.

Increases in pumping, treatment and operational costs make water losses more costly. Any water loss translates into non-revenue water for most utilities. For CWS, any water loss is ultimately passed on to the customers in the form of higher rates or an increased water supply charge even though the third-party provider has not increased its charge to CWS.

Without reliable water audit statistics from CWS for the test year, it is difficult for ORS to determine with certainty the complete effect of water loss on CWS and its customers. ORS recommends that CWS develop and implement a Water Audit program using the standards outlined in the American Water Works Association ("AWWA") M36 Manual of Water Supply Practices.

11 Q. IS CWS BILLING ALL CUSTOMERS THAT ARE USING ITS 12 SERVICES?

No. Based on ORS's review of users in the CWS service territory compared to CWS billing records, ORS determined that some users were receiving CWS services but were not billed at all or were under-billed during the test year. ORS used county tax records to identify a small sample of customers located within the CWS service area but not listed in CWS billing records as being billed for service. ORS then conducted a site visit to the service area to review occupancy. Based on the small ORS sample, nine residential customers located within the CWS service territory were identified as receiving service but not entered into CC&B and consequently, not billed by CWS. In addition, ORS extracted a small sample of commercial customers from CWS's service territory, ORS conducted site inspections to verify that CWS was billing its commercial

A.

Page 14 of 15

customers using the correct number of Single Family Equivalents ("SFEs"). In this sample, ORS determined that several customers were under-billed because CWS did not assign the correct number of SFEs to a commercial business. ORS imputed revenue for all customer accounts found during the review.

CWS indicated in its information responses that CC&B generated "vacancy" reports which were used by CWS customer service and field personnel to confirm occupancy. This approach relies heavily on the data integrity of CC&B which is only as accurate as the information entered. If CWS is not performing vacancy surveys involving monitoring of the service territory by field personnel and enforcing vigilant data integrity standards into CC&B, poor customer account management may compromise the results of a water audit and have a significant impact on revenue generation and recovery.

Q. DOES ORS RECOMMEND ANY OTHER CHANGES TO THE CWS RATE SCHEDULE LANGUAGE?

Yes. ORS recommends the CWS water rate schedule be revised to include the following language:

The Utility shall give the Commission thirty days notice of its intent to pass-through to customers purchased water charges which are higher than those in effect at the time of the Commission's approval of the within rate schedule. The Utility shall provide with such notice written documentation of an increase by the provider of purchased water justifying the increase in the amount of purchased water charges sought to be passed-through to affected customers. CWS will be required to give customers a thirty days notice before the increase in the purchased water charges to be passed through may be put into effect.

Yes it does.

August 17, 2011

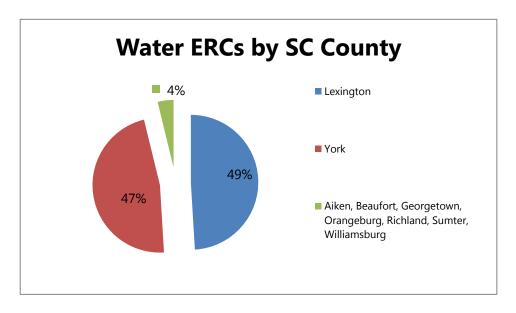
14

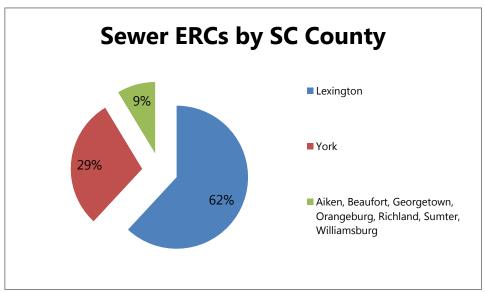
15

A.

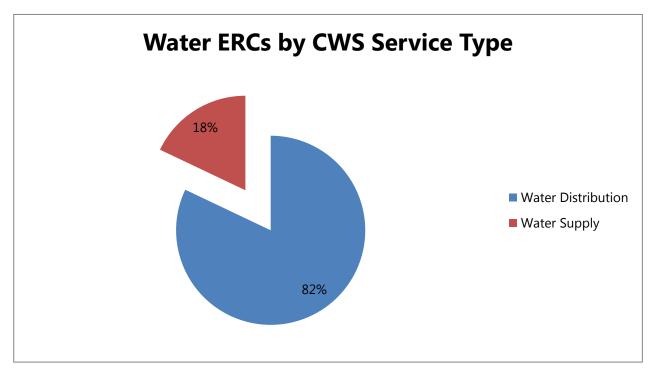
1		ORS recommends a similar statement be added to the CWS sewer rate
2		schedule.
3	Q.	DOES ORS HAVE A CONCERN ABOUT THE RATE PROPOSED FOR
4		WHOLESALE SERVICE TO MIDLANDS UTILITY?
5	A.	Yes. The rate proposed by CWS for its wholesale sewer service to
6		Midlands Utility, Inc. ("MUI") is approximately 13.6% higher than the current
7		rate for MUI. While this percentage is in line with the increase proposed for all
8		similarly situated sewer customers, MUI's very low current sewer rate has created
9		an unbalanced environment in which other customers are subsidizing the much
10		lower sewer rate offered to this one wholesale customer.
11		ORS does not propose to increase the wholesale rate beyond what was
12		noticed by CWS, but is concerned about the effect on other customers.
13	Q.	DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

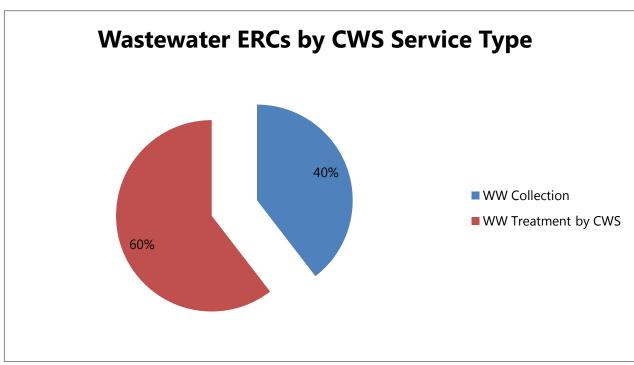
2011-47-WS Carolina Water Service, Inc. Customer Comparison by County





2011-47-WS
CWS Customer Detail by Service Type







ORS BUSINESS OFFICE COMPLIANCE REVIEW

Utility: Carolina Water Service, Inc.

Inspector: Dawn Hipp

Office: 110 Queen Parkway, West Columbia, SC

Utility Type: Water and Wastewater

Date: April 15, 2011 - August 8, 2011

#	Compliance Regulation	In Compliance	Out of Compliance	Comments
1	All records and reports available for examination in accordance with R.103-510 and R.103-710.	х	•	
2	Complaint records maintained in accordance with R.103-516 and R.103-716.	х		
3	Utility's rates, its rules and regulations, and its up-to-date maps and plans available for public inspection in accordance with R.103-530 and R.103-730.	х		Customer must call CWS Customer Service at 800/272-1919 for information.
4	Established procedures to assure that every customer making a complaint is made aware that the utility is under the jurisdiction of the South Carolina Public Service Commission and that the customer has the right to register the complaint in accordance with R.103-530 and R.103-730.	x		Customer bill message informs customer of PSC jurisdiction and ORS phone number.
5	Deposits charged within the limits established by R.103-531 and R.103-731.		Х	CWS did not accrue interest on customer deposits accurately during the test year. Deposit interest is required to be paid to the customer every 2 years. CWS reconciled this account during the test year and reset the interest rate to 3.5% on all deposits that had been in CWS possession for over 2 years and prior to the PSC setting the interest rate to 3.5% in 2003.
6	Timely and accurate bills being rendered to customers in accordance with R.103-532 and R.103-732.		Х	Customer bills were inaccurate and untimely during the test year for customers in purchased water and sewer systems.

Exhibit DMH-2

#	Compliance Description	T	Out of	Exhibit DMH-2			
#	Compliance Regulation	In		Comments			
-	Dill former in accordance with D 102 F22	Compliance	Compliance	Dill favore are mainting a section and di			
7	Bill forms in accordance with R.103-532		X	Bill forms are missing meter readings,			
	and R.103-732.			applicable rate schedule, and distinct			
	A 1'			marking to identify estimated bills.			
8	Adjustments of bills handled in accordance		X	CWS did not bill new customers for			
	with R.103-533 and R.103-733.			service. In some instances, new			
				customers were billed for a full year of			
				service which exceeds the maximum			
				of 6 months CWS is allowed to collect			
				the deficient amount by R.103-733.			
9	Policy for customer denial or	X					
	discontinuance of service in accordance						
	with R.103-535 and R.103-735.						
10	Notices sent to customers prior to						
	termination in accordance with Rule R.103-	X					
	535 and R.103-735.						
11	Notices filed with the Commission of any		X	CWS did not file DHEC notices of			
	violation of PSC or DHEC rules which affect			violation with the PSC during the test			
	service provided to its customers in			year.			
	accordance with rule R.103-514-C and						
	R.103-714-C.						
12	Advisories provided to ORS Consumer	Х		ORS receives written copies of voice			
	Services Department affecting 10 or more			reach customer advisories.			
	customers in accordance with rule R.103-						
	514-D and R.103-714-D.						
13	Utility has adequate means (telephone,						
	etc.) whereby each customer can contact						
	the water and/or wastewater utility at all	X					
	hours in case of emergency or unscheduled						
	interruptions or service in accordance with						
	R.103-530 and R.103-730.						
14	Records maintained of any condition						
	resulting in any interruption of service						
	affecting its entire system or major division,	X					
	including a statement of time, duration,						
	and cause of such an interruption in						
	accordance with R.103-514 and R.103-714.						
15	Utility advised the Commission, in						
	accordance with R. 103-512 and R.103-712						
	of the name, title, address and telephone	X					
	number of the person who should be						
	contacted in connection with general						
	management duties, customer relations,						
	engineering operations, and emergencies						
	during non-office hours.						
16	Company verified the maps on file with the						
	Commission include all the service area of	X					
	the company.						

Exhibit DMH-2

#	Compliance Regulation	In Compliance	Out of Compliance	Comments
17	Number of customers the company has at present time. Billed ERCs as of 4/1/2011.			ERC's – Water service: 9,442 Sewer service: 13,685
18	Company has a current performance bond on file with the Commission. Amount of bond: \$350,000 (water) and \$350,000 (sewer)	х		
19	Utility maintains a documented Safety Program.	Х		
20	Utility maintains a documented Emergency Response plan.	X		
21	Utility maintains a documented Preventative Maintenance plan.	X		
22	Utility submitted a current Annual Report.	X		CWS files Annual Report on FY
23	Utility is in compliance with Gross Receipts reporting and payment regulations.	x		